Agenda

Southeast Steuben County Library

Board of Trustees Meeting

Presented February 20, 2025 4:30 p.m. - 5:30 p.m.

Location: Southeast Steuben County Library, Conference Room

4:30 pm Call to Order

- 1. Establish a Quorum
- 2. Accept Agenda
- 3. Public Comment
- 4. Consent Agenda (Lyndsie) Vote Jan. minutes/Jan. Budgets
- 5. Director's Report (Pauline)
- 6. Mural Alley Art Project w/ Rockwell Museum (Pauline)
- 7. Strategic Plan (Lyndsie)
- 8. Finance (Jeff)
 - A. Transfer of NYCA grant funds (Jeff) Vote
 - B. Transfer to Capital Reserve Resolution (Jeff) Vote
- 9. Committee **Updates**

Facilities Committee (Calvin)

PR/Advocacy Committee (Barb)

Fund Development Committee (Louise)

Nominating Committee (Barb)- New Board Members

Policy Committee (Nogaye)

Scholarship Committee (Julie)

Friends (Julie/Pauline)

Strategic Planning (Lyndsie)

10. Executive Session - come out of session to vote (Lyndsie)

ADJOURN NEXT BOARD MEETING: March 20th; oath of office needed for Harry, Barb, Svetlana, new trustees

Agenda

Southeast Steuben County Library

Board of Trustees Meeting

Presented January 16, 2025, 4:30 p.m. - 5:30 p.m.

Location: Southeast Steuben County Library, Conference Room

Trustees Attending:

President: Lyndsie M. Guy

Vice President: Barbara A. McLean *

Secretary: Jamie Curtis

Treasurer: Jeffrey Scott

Nogaye Ka-Tandia

Kathryn C. Mack

Louise Richardson

Julie E. Fromer

Calvin Williams

Absent:

Svetlana Short

Harry A. Merritt

Guests:

Pauline Emery, Library Director

Carol Lynn Lockhart, Assistant Director

Lori Reenan, Business Manager

*Attended via Zoom

4:30 pm Call to Order

- 1. Establish a Quorum Established. A Quorum is present.
- 2. Accept Agenda Motion: Jamie Second: Nogaye Vote: Passed, no objections
- 3. Public Comment No Public Comment

- 4. Intro. New Board Member (Lyndsie) Welcome Calvin Williams.
- 5. Oath of Office (Lori)
- 7. Consent Agenda (Lyndsie) Motion: Kathy 2nd: Jamie Vote: Passed, no objections

Dec. minutes/Dec. Budgets

6. Director's report - (Pauline)

Overall
services
13%
increase

	DEC	DEC	YTD	YTD
	2024	2023	2024	2023
Patrons	10,531	11,894	155,103	127,047
Children's program attendance	1,957	1,173	25,119	19,048
YA program attendance	105	72	1,545	1,294
Adult program attendance	260	320	3,750	3,547
Circulation	10,095	10,647	134,597	131,561
PC use	530	587	7,558	6,384
Digital Literacy	295	231	3,556	3,178
Wifi*	4,991	5,400	64,003	47,185
Creation Station	13	6	241	148
Digital circulation	6,597	5,770	67,405	51,451
Databases	532	378	4,554	5,626

•

- Upcoming Events:
 - o Family Trivia Night January 24th, 6:00 7:30 pm.
 - o Hot Cocoa Painting Monday, January 27th, 2:00 3:00 pm.
- Books Sandwiched in –

How to Read a Book by Monica Wood, presented by Dr. Jennifer O'Hara, January 8th, 12:00 – 1:00 p.m.

That Librarian, by Amanda Jones, presented by Brian Hildreth. January 15th, 12:00 – 1:00 pm.

- Middle Schoolers read *Weirdo* by Tony Weaver Jr. and talked to the author.
- Art installation of watercolors by Bridget Bossart Van Otterloo.
- Skate and Flic (Movie).
- Dragon Appreciation Day Thursday, January 16th, 3:30 4:30 pm.
- Hoopla-BingePass-Creativebug. You can access Creativebug using BingePass on Hoopla.

7. Finance (Jeff)

- A. Harry Meritt is the Audit Chair for the annual audit and will establish a meeting with Mengel, Metzger, Barr, and Co., the auditing firm that the library uses.
- B. Allowable Tax Cap Resolution (Jeff) Vote: Passed



Resolution of the Board of Trustees of the Southeast Steuben County Library

Lyndsie Guy, President of the Southeast Steuben County Library, does hereby certify that the following is a true copy of the resolutions duly adopted by the Board of Trustees of Southeast Steuben County Library (the "Board") at a meeting duly called and held on January 16, 2025 that a quorum was present and acted; and that such resolutions have not been rescinded or modified and are still in full force and effect.

WHEREAS, the Board wishes to raise funds pursuant to New York State Education Law Section 259(1); and

WHEREAS, the Board would like the following resolution to be placed upon the ballot at a special election of the Corning-Painted Post Area School District:

"Shall the sum of \$1,511,568.00 (One Million, Five Hundred and Eleven Thousand, Five Hundred and Sixty-Eight Dollars) be raised by annual levy of a tax upon the taxable property within the Corning-Painted Post Area School District for the purpose of funding the Southeast Steuben County Library."

NOW, THEREFORE, BE IT RESOLVED, that the Board requests that the Corning-Painted Post Area School District place the following resolution before the voters of the District at a special election on May 20, 2025:

"Shall the sum of \$1,511,568.00 (One Million, Five Hundred and Eleven Thousand, Five Hundred and Sixty- Eight dollars.) be raised by annual levy of a tax upon the taxable property within the Corning-Painted Post Area School District for the purpose of funding the Southeast Steuben County Library."

RESOLVED, FURTHER, that the Board authorizes and directs the Director of the Southeast Steuben County Library to complete the aforementioned resolution by providing a special election date at the time of submission to the District administration.

By. William Book

4

1/17/25

C. FLX Gives Transfer Resolution (Jeff) – Vote: Passed

\$11,241.95 Transfer to Capital Reserve 2025

I, Jamie Curtis, hereby certify that I am the Secretary of the Southeast Steuben County Library, a New York education corporation with its principal office located at 300 Civic Center Plaza, Corning, New York; that at a meeting of the Board of Trustees duly called and held on January 16, 2025 at which a quorum was at all times present and voting, the following Resolution was duly adopted:

The Southeast Steuben County Library's Board of Trustees, upon the recommendation of the SSCL Finance committee, approves the transfer of the following funds.

All FLX Gives funding from 2023 and 2024 totaling \$11,241.95 will be transferred from Operational Funds held at Chemung Canal Trust Corning NY. to the library Capital Reserve account held at Community Bank, Corning NY.

FLX Break Down: 2023- \$4,961.16 2024- \$6,280.79

WITNESS my hand as Secretary of the Corporation this January 16, 2025

Secretary, Jamie Curtis

Signature: date: January 16, 2025

C. Endowment and Spending Policy Revision (Jeff) – Vote: Passed

Southeast Steuben County Library

Endowment and Corporate Fund

Statement of Investment and Spending Policies

Purpose

A written investment policy defines a disciplined and appropriate investment philosophy, as well as articulating the investment management procedures and long-term goals of an investment portfolio. The investment policy statement (IPS) becomes the guide for current, and more importantly, future board members. It also serves as a reference for investment managers, consultants, or others retained to service the portfolio. The IPS will help ensure the continuity of the investment program despite board, management, or investment manager turnover. Continuity is a crucial component of the investment program, since most investment strategies have a higher probability of success if they are executed consistently over long periods of time. Thus, the IPS protects against short-term revisions to the investment strategy when they are most likely to occur: during times of market excess when emotions run high.

Additionally, the Trustees and officers of the Southeast Steuben County Library recognize they are fiduciaries with respect to the investment assets of the organization, according to New York's Not-for-Profit Corporation Law. They are thus bound by the duties of prudence and loyalty and obligated to adhere to any restrictions on the investment portfolios that may be imposed by law, stipulated by donors, or voluntarily entered into by the organization itself. A written investment policy can help fiduciaries meet their obligations by summarizing the investment objectives and constraints in one document.

Background

The Southeast Steuben County Library supports the Southeast Steuben County population by providing library services. The Board of Trustees of the library has established investment funds for the purpose of providing a portion of the support, as necessary, for the ongoing operations of the library.

A majority of the library's revenue comes from a public referendum allowed under New York State Education Law Section 259(1); Public funds along with donations, fundraising and grants cover operational costs.

Responsibilities

Members of the Board of Trustees of the Southeast Steuben County Library are fiduciaries with respect to the investment assets of the organization. As such, they are responsible for:

- 1. Acting with prudence and loyalty when making decisions affecting the investment portfolios.
- 2. Complying with federal and local laws, including NYPMIFA.
- 3. Developing appropriate investment policies.
- 4. Evaluating and appointing one or more investment managers to invest the organization's assets.
- 5. Deploying investment assets for their intended purposes.
- 6. Reviewing and monitoring the investment portfolios on a regular basis.

7. Reviewing the investment and spending policies on a regular basis.

The investment managers retained to invest the organization's assets are also fiduciaries with respect to the investment assets. As such it/they must:

- 1. Manage the portfolios on a discretionary basis within the bounds established by this policy statement.
- 2. Exercise voting rights for proxies on any securities held in the investment portfolios.
- 3. Provide periodic reporting of the balances, asset allocation, and performance of the portfolios.
- 4. Ensure adequate income is available when needed.
- 5. Notify the organization through its officers or Trustees of any material changes in the investment strategy.
- 6. Select a custodial firm to hold the organization's assets.

Time Horizon

Both accounts exist to meet the current and future spending needs of the library, so the investment portfolios have a time horizon that is effectively infinite. Accordingly, a long-term perspective is warranted when establishing investment programs.

The academic literature available on the investment industry overwhelmingly suggests short-term revisions to the investment policy are inappropriate and are likely to impair the odds of achieving the organization's investment objectives. Accordingly, while this policy should be reviewed regularly, it takes a long-term perspective and does not support short-term, ad hoc changes to the investment programs.

Endowment Fund:

Objectives

The endowment fund is a true endowment. As such, the principal value of the fund is restricted from invasion. The primary objective of the endowment, therefore, is to provide growth and income to meet the current and future spending needs of the library.

The corporate account's assets are unrestricted, making this a "board designated fund". However, it is the library's intent that this portfolio also be used to support current and future Capital and Operational needs, so it will effectively be treated the same as the endowment.

In order to preserve the long-term purchasing power of the portfolios, the investment return needs to exceed the annualized sum of the spending policy, inflation, and expenses; this is estimated at 8.0%."

Spending Policy

The goal of the spending policy is to provide a predictable stream of Capital or Operational funding while seeking to maintain the long-term purchasing power of the portfolios. As such, 4% of the average value over the trailing 20 quarters will be available for withdrawal annually from the endowment. While principal may be invaded from time to time, at the discretion of the board, in the corporate account, the

long-term spending policy will be the same as the endowment. The organization will rely on a total return strategy in which assets available for withdrawal will come from either capital appreciation and/or income.

The amount to be withdrawn from each account will be calculated on the first day of the new fiscal year and will then be segregated from the rest of the portfolios. It is then available to be spent by management in support of the library's mission.

Risk Tolerance

Capital market theory holds that risk and return are related; in order to realize higher returns, additional risk must be accepted. For the Southeast Steuben County Library, exposure to risky assets is required in order to achieve its return objectives. Also, the long-term investment horizon of these funds implies the ability to take on additional risk and ride out short-term market volatility. However, because the Capital or Operational budget depends on income from the portfolios, undue risk would be imprudent. A balanced approach is therefore required so the portfolios are able to achieve the growth they need without exposing them to excessive levels of market risk.

Asset Allocation

Because of the long-term investment horizon, return objectives, and income needs, stocks should make up the majority of the asset allocation for both portfolios. Bonds will provide income and help stabilize returns. Targets for specific asset classes are outlined below, and will be the same for the endowment and the corporate account.

Asset Class Target Allocation

Large-Cap Stocks 33%

Mid-Cap Stocks9%

Small-Cap Stocks 6%

International Stocks 12%

Alternative Investments 20%

Bonds 20%

Total 100%

A range of plus or minus five percentage points around these targets is acceptable before rebalancing must occur.

These asset classes may be further refined to include biases toward "growth" or "value" investment styles or sub categories such as emerging markets, developed markets, or various capitalization tiers in the international markets.

Monitoring/Review

Both accounts will be monitored regularly by the investment manager. The investment manager will meet with the Investment Committee or Board of Trustees at least annually to review investment performance and discuss other issues relevant to the investment funds.

This investment policy will be reviewed annually to ensure it remains relevant to the organization's needs. It is not expected that changes to the policy will be made often, and the long-term asset allocation plan should remain in place until the organization's needs change. The asset allocation plan should not be altered in reaction to short-term changes in the capital markets. Changes to the policy may be approved by a two thirds majority of the Board of Trustees.

Performance Reporting

Investment performance of both accounts will be measured on a time-weighted total return basis. Performance will be compared with appropriate capital market benchmarks to ensure adequate returns are being achieved net of all fees.

Restrictions

While the investment manager has discretion to purchase securities it believes are suitable to achieve the objectives described herein, the following types of securities and investment strategies are prohibited from being used unless included as part of a diversified alternative investment strategy using mutual funds:

Options
Futures
Commodities
Short-selling
Borrowing on margin/leverage
Hedge funds

If the manager wishes to employ any of these strategies, it may do so with prior written consent of the Board of Trustees.

8. Committee Updates

Facilities Committee (Calvin)

Met with Hunt on January 7th to be informed of the progress of the parking lot project.

Went over the timeline for the project stages.

• Finance Committee (Jeff)

o Finance Committee Minutes (Approved by Committee)

- 1. **Budget/ Balance**—The end-of-year accruals are pending, but we should have some end-of-year funds as of now.
- 2. **FLX Transfer**—The committee recommends the following resolution to transfer FLX funds. The recommendation vote was passed with no objections.
- 3. **Tax Levy Resolution-** the Finance Committee recommends the following resolution: file updated to "Tax Levy Resolution." **Recommendation vote:** Passed, no objections.

• PR/Advocacy Committee (Barb)

Will meet in February to discuss the website.

Discussed Advocacy Day in Albany. Lyndsie and Carol will be attending.

• Fund Development Committee (Louise)

Asked that all trustees donate before the end of the annual appeal in March.

• Nominating Committee (Barb)

Meeting in February.

• Policy/ Personal Committee (Barb)

Voted on a 30-hour new hire position for evenings and Saturdays. Vote: Passed, no objections.

Policy meeting in February.

The director evaluation is coming up.

• Scholarship Committee (Julie)

Add scholarship information to the new website scholarship information in mid-February.

• Friends (Julie/Pauline)

Friend Passed their budget.

Lyndsie gave the Friends the news about having a total of 60,189.44 dollars.

• Strategic Planning (Lyndsie)

Meeting on Thursday, January 23rd.

• Additional comments:

o African-American Read-in in February in the schools.

ADJOURNED: 5:14 p.m.

NEXT BOARD MEETING: February 20th, 4:30 p.m., Southeast Steuben County Library, Conference Room.



BOARD OF TRUSTEES

LIBRARY DIRECTORS' REPORT FOR THE MONTH OF JANUARY MONTHLY REPORT PRESENTED THURSDAY FEBRARY 20, 2025

	JAN 2025	JAN 2024	YTD 2025	YTD 2024
Patrons	11,377	10,928	11,137	10,928
Children's program attendance	2,228	2,029	2,228	2,029
YA program attendance	PENDING	76	PENDING	76
Adult program attendance	516	498	516	498
Circulation	11,179	11,158	11,179	11,158
PC use	573	551	573	551
Digital Literacy	344	468	344	468
Wifi*	5,580	5,518	5,580	5,518
Creation Station	PENDING	17	PENDING	17
Digital circulation	7,240	5,976	7,240	5,976
Databases	246	218	246	218

Children's Department Stats for January 2025

In House

Storytime with Miss Sue (Sue)

4 programs

118 attendees

Miss Sue's Preschool Storytime (Sue)

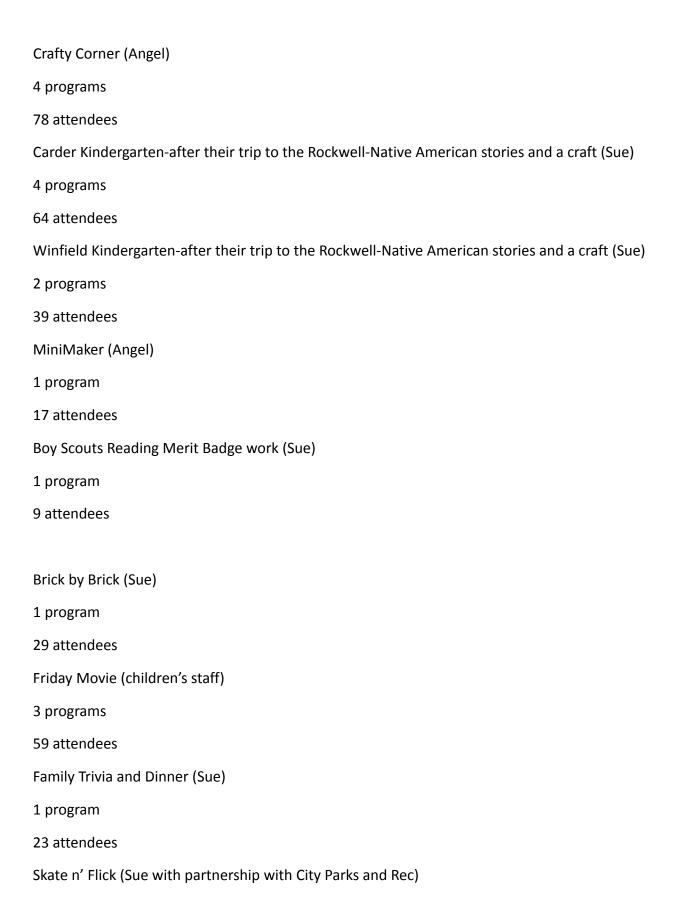
4 programs

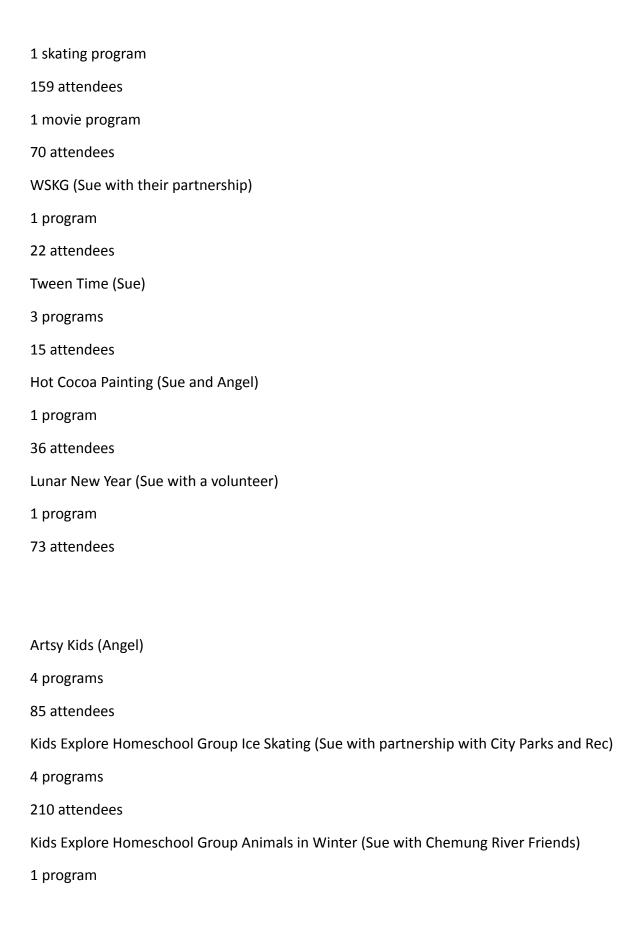
128 attendees

Dragon Appreciation Day (Sue and Angel)

1 program

31 attendees





33 attendees

Marissa's Outreach

Corning Children's Center East

3 programs

63 attendees

Corning Children's Center West

2 programs

26 attendees

Special Needs Class at CPP High School

1 program

8 attendees

Head Start at Gregg

2 programs

23 attendees

Ready, Set, Grow

3 programs

46 attendees

Pauline's Outreach with Rotary

Severn

1 program

97 attendees

Sue's Outreach

Lil' Rockwell in partnership with The Rockwell

1 program

28 attendees

Head Start at Carder

2 programs
32 attendees
Once Upon a Time
1 program
22 attendees
Corning Christian Academy
1 program
16 attendees
Weekday Preschool
1 program
25 attendees
Gregg Kindergarten and 1st grade storytime
2 programs
67 attendees
Kingsway Academy
1 program
33 attendees
Severn Kindergarten
1 program
43 attendees
Gregg 2 nd grade storytime
1 program
17 attendees
Gregg 3 rd , 4 th , 5 th booktalks
2 programs
114 attendees

Children's Department Totals

69 programs

2,228 attendees

End Notes

269 Reference Questions answered

Items weeded 166

Items added 894

Collection total 134,462

Patron Registration 82

Fees \$ 748.58 Friends \$ 470

Reference questions ref 674 /circ 607 and children 269 = 1,550

JANUARY 2025 Meeting Room Statistics

Staff and Patron Sponsored Meeting Room Use Summary

In terms of	Patron Sponsored	Patron	Staff Sponsored	Total
Events		Attend.		Events
Conference	25	107	19	44
Com. Small	16	94	8	24
Com. Large*	3	6	2	5
Com. Full	1	31	4	5
Totals	45	238	33	78

VOLUNTEERS-For the month of January 2025

Number of Volunteers: 88

Total Volunteer Hours: 347.75

Average Hours/Volunteer: 3.95

For the month of January 2024

Number of Volunteers: 84

Total Volunteer Hours: 405.5

Average Hours/Volunteer: 4.83

Adult Services Report, January 2025

Services

There was a total of **674 reference questions** answered at the reference desk and **607 reference questions** recorded at the circulation desk in January.

Total Reference Questions Recorded: 1282

Computer Usage In-House by Municipality

Campbell: 4
Caton: 2

Town of Corning: 25 City of Corning: 99

Erwin (including P. Post & Cooper's Plains): 18

Hornby: 3 Lindley: 6 Other NY: 24 Out of State: 2

Adult Program Attendance: **516 people** Number of Programs: **43 programs**

Heritage Quest Usage: 93 unique searches in January 2025

Library Speakers Consortium Author Talks January 1 – 30, 2025

Total	Total Live	Unregistered	Total Archived	Total	Average NPS (1-10) (?)
Registrations (?)	Views (?)	Archive Views (?)	Views (?)	Views (?)	
7	2	1131	1131	1133	0

Name \$	Event Date	Total Registrations (?)	Total Live Views (?)	Unregistered Archive Views (?)	Total Archived Views (?)	Total Views (?)	Avg NPS (?)
An Inside Look at Working with a Literary Agent: A Conversation with Seth Fishman	2025- 01-28	1	1	3	3	4	0
Notes on Modern Irrationality with Bestselling Author Amanda Montell	2025- 01-23	2	0	6	6	6	0
The Magic of Found Family: In Conversation with Author TJ Klune	2025- 01-16	4	1	30	30	31	0

Storymusing Book Reviews

As Long As I'm Down Here, I Might As Well Put On My Shoes: A Memoir by Sandra Justice Hall – 13 views

Total blog views for January: 1,592 views

Books Sandwiched In: "How to Read a Book" by Monica Wood 01/08/2025

45 attendees

Books Sandwiched In: "That Librarian" by Amanda Jones

01/15/2025 52 attendees

Books Sandwiched In: "North Woods" by Daniel Mason

01/29/2025 58 attendees

Anxious Generation Presentation at CPP Schools

1/28/25

35 people

Lowtek Indoor Mushroom Cultivation with Sam Warren

1/11/25

14 people joined us for an informative program on the basics of mushroom propagation with an emphasis on safety and reducing contamination.

Scrabble

Tuesdays at 1 pm

1/7: 4 people

1/14: 3 people

1/21: 5 people

1/28: 6 people

Mah Jongg

Wednesdays at 1 pm

1/8: 14 people

1/15: 10 people

1/22: 12 people

1/29: 11 people

Corning Area Writers Group -

Writers meet for a lively discussion of story ideas and craft as well as reading for critical feedback via Zoom and in person.

1/8: 16 people

1/15: 17 people

1/22: 18 people

1/29: 18 people

Adult D&D Gaming Group

Jan 8th: 7
Jan 10th: 6

Jan 15th: 9 Jan 17th: 7 Jan 29th: 11 Jan 31st: 6

Sticky Notes Thematic Book Club

4 people met to talk about books with the theme of *Replay*. The theme for next month is *Elementals*.

Crafting with Kimberly

1/13/25

18 people met to reimagine donated bulletin boards into something more fashionable and colorful.







Makerspace Usage from Kayla

From Maryalice

2025 January Coffee, Tea & English Summary (two groups in person, one virtual)

12 people participated in the **2 in-person sessions** of the VOCABULARY class representing 3 countries (Morocco, Russia, and 2 new people from Venezuela). [On two other regularly

scheduled days, the weather was so cold for our international participants to attend, as they usually walk to the library.] We reviewed idioms and verbal phrases and completed exercises from the language game *Word Up*. For the new Venezuelans, we used a translation tool to share information, as they have been here for less than two weeks and do not speak much English. Fortunately, our participant from Morrocco speaks Spanish (as well as Arabic). They, along with their two children, have been sponsored by a local church.

17 people participated in the **3 in-person sessions** of the CONVERSATION group representing 6 countries (Russia, Morocco, one new person visiting from China, and two new people from Venezuela). We discussed natural disasters and natural beauty, learned about China, and guest speaker Michelle Wells reviewed library resources for resume writing.

21 people participated in the **4 virtual sessions** of the BOOK CLUB representing 5 countries (Russia, Pakistan/Missouri, France, China, Morocco, and Algeria/Texas) to discuss *The Help* by Kathryn Stockett. We read about 10 pages per week. Our conversations include the language, conventions, and culture of the book as well as our own related experiences. We are currently discussing the book through Chapter 14.

January 2025 Volunteer & Staff Zoom Summary

31 people met over 4 weekly Zoom sessions in January 2025 to discuss articles about how a robbery was averted thanks to a good book; smells that evoke memories; a football player reading *Inner Excellence* on the sidelines; the lost art of hand written letters; preparing to build the current library building (from 1972), doing historical fiction research; new historical fiction mysteries; and to do quizzes about documents that changed the world, choose the elements and find a mystery, and mystery detective characters; and to talk about what we are currently reading.

January 2025 Outreach Report

Books by Mail: 1 person at the Corning Center (deceased in Jan)

Checked out: 0 Returned: 6

Books on Wheels: 4 people

Checked out: 6
Returned: 6
Total: 5 people
Checked out: 6
Returned: 12

Outreach events: 0 events

Digital Stats from Linda

Stats Month 2025

Hoopla Stats

No. Patrons Who Borrowed Content	428
New Patron Accounts	35
No. Circulated Titles	1,644
Funds Spent in month	\$3,925.20

Breakdown of Hoopla Funds Spent in 2025

Jan-25	\$3,925.20
Total of Funds Spent 2025 Through End of Last Month	\$3,925.20

Breakdown of Hoopla Circulated Items

Formats	Cost	Number of Format Checkouts
Audiobooks	\$2,587.52	931
Binge Passes	\$92.72	28
Comics	\$98.64	87
eBooks	\$617.66	345
Movies	\$320.07	130
Music	\$60.10	40
TV Shows	\$148.49	83
Total Cost	\$3,925.20	1644

140

January Programs

Book Club for Adults	9
Monthly Matinee	19
Tech Appointments	2

Blog Stats

Mango Sessions

Tech & Book Talk Views	380
Corning NY History Views	1,777
SSL Book Club for Adults Views	74

Overdrive

Overdrive Checkouts	3,934
OWWL Checkouts	209
FLLS Checkouts	142
Magazines (formerly RB Digital)	1,311

Digital Help-Reference Desk Sessions and Questions

Total Number of Sessions and Questions	344
Basic Computer Help	186
Multimedia	88
Research Training	34
Workforce Development	13
Out of System Interlibrary Loan Requests	23
Tech Coaching Sessions	14 + 2 for Linda + for Kayla = 16?

Lynda / LinkedIn Learning

January log-ins	13
Total hours of content viewed	20

For New York State Report

Program Date/	Location	Live/	Platform	Live
Title or name	Onsite/Offsite/	Recorded	Zoom/Youtube/Facebook	Participants/
	Virtual			Views within
				one week
Books	Offsite/Live			155 people in 3
Sandwiched In				sessions
Books	Virtual	Recorded	Youtube	319 views of 3
Sandwiched In				videos
Anxious	Offsite	Live		35 people in 1
Generation				session
Presentation at				
CPP Schools				
Lowtek Indoor	Onsite	Live		14 people in 1
Mushroom				session
Cultivation				
with Sam				
Warren				
Crafting with	Onsite	Live		18 people in 1
Kimberly				session
Crafting with	Onsite	Recorded	Youtube	N/A
Kimberly				

Crafting with	Kits			N/A
Kimberly				
Other kits put				0
out				
Scrabble	Onsite	Live		18 in 4 sessions
Tuesdays				
Mah Jongg	Onsite	Live		46 in 4 sessions
Wednesdays				
Corning Area	Onsite	Live		69 in 4 sessions
Writers Group				
Wednesdays				
Coffee Tea &	Onsite	Live		17 people in 3
English				sessions
Conversation		T.		12 1 : 2
Coffee Tea &	Onsite	Live		12 people in 2
English Vocab		.		sessions
Coffee Tea &	Onsite	Live		21 people in 4
English Book				sessions
Club				
Volunteer &	Virtual	Live	Zoom	31 people 4 in
Staff				sessions
Adult Book	Onsite	Live		9 people in 1
Club	0 :	Τ.		session
January	Onsite	Live		19 people in 1
Monthly				session
Matinee Sticker Notes	Virtual	Live	Zoom	4 magn12 in 1
Sticky Notes Thematic Book	Viituai	Live	Zoom	4 people in 1 session
Club				Session
Library	Virtual	Live	LSC	2 people for 3
Consortium	Viituai	Live	LSC	sessions
Speakers				Sessions
Adult D&D	Onsite	Live		46 people in 6
Tradit Book				sessions
LSC video				39 views of 3
views				programs
				within 30 days
Outreach				5 people served
people served				
– books on				
wheels, books				
by mail				
Notary				
Services				

SSCL 2025-2027. Strategic Plan

Vision/Purpose

The Southeast Steuben County Library is a community space in which everyone is welcome and provided an opportunity to explore their intellectual and creative curiosity.

By partnering with individuals and community organizations, we provide access to information and empower people of all ages to contribute to a more equitable community. We affirm the American Library Association's Bill of Rights, and denounce all forms of censorship.

Mission

The Southeast Steuben County Library provides free and open access to collections, electronic resources, and innovative services which anticipate, support, and respond to the ever-changing informational, cultural, and leisure needs of all people in our community.

Staff Goals

- Each department will do at least two programs/ outreach events per year to reach currently underserved and unreached populations. Populations will be identified collaboratively by department heads and the director. (Department heads + staff)
- 2. Develop and execute a multi-media marketing plan. (Leadership and opt-in staff participation to form committee)
- 3. Create an expansive onboarding procedure for new staff, including cross-training among departments. (Leadership staff and department heads)
- 4. Create new cardholder welcome packets and orientation. (Circulation and reference departments, with input from other departments)
- 5. Create a long term technology plan, including budgeting. (IT team)

Board Goals

- Create a sustainability plan that proactively addresses needs that may arise with climate change.
 (Policy and Personnel Committee, Facilities Committee, Finance Committee)
- 2. Create a diversity, equity, and inclusion statement. (Policy and Personnel Committee, PR and Advocacy Committee)
- 3. Review and revive fund development strategies by prioritizing donor cultivation and stewardship. (Fund Development Committee, PR and Advocacy Committee)
- Review and update the 10-Year Facility Plan, and develop financial projections. (Facilities Committee, Finance Committee)

- 5. Perform annual review of tenant leases and use of space scenarios. (Facilities Committee, Finance Committee, all board)
- 6. Forecast and plan for incremental annual increases to the tax levy to support operations and to allow for growth of capital and operational reserves. (Finance Committee, PR and Advocacy Committee)
- 7. Plan and budget for needed staff increase of 2 full-time equivalent positions. (Finance Committee, Policy and Personnel Committee)
- 8. Create an onboarding program to orient new board members and encourage involvement. (Nominating Committee)

*Possibility to extend strategic plan for two additional years with the addition of new goals, as needed

January 2025

Jan.	Bud	lget	t vs /	Ac1	tua
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	Actual	Е	Budget	over l	Budget	2025 Budget
Income						
4000 Public Funds						
4005 Tax Levy	 739,560		739,560		0	1,479,119
Total 4000 Public Funds	\$ 739,560	\$	739,560	\$	0	1,479,119
4100 Grants/Donations						
4110 County Grants			0		0	20,973
4111 NYS Grants			0		0	7,147
4120 Other Grants			0		0	3,000
4130 Fund Raising/Donations	95		325		-230	3,000
4140 Memorials/Honors	100		125		-25	1,000
4150 Friends of the Library			0		0	47,000
4155 Annual Appeal	7,455		8,000		-545	65,000
4165 Corning Enterprises			0		0	25,000
4185 Matching Funds	2,963		750		2,213	5,000
4190 Community Foundation	38,900		38,900		0	38,900
Total 4100 Grants/Donations	\$ 49,513	\$	48,100	\$	1,413	216,020
4300 Service Fees						
4310 Fees	1,468		1,000		468	10,000
4320 Copier Fees	356		375		-19	5,000
Total 4300 Service Fees	\$ 1,824	\$	1,375	\$	449	15,000
4400 Other Revenue						
4401 HS Learning Center PR reimburse			200		-200	7,900
4404 STLS Job Share Reimbursement			0		0	29,000
Total 4400 Other Revenue	\$ 0	\$	200	-\$	200	36,900
Total Income	\$ 790,896	\$	789,235	\$	1,662	1,747,039
Gross Profit	\$ 790,896	\$	789,235	\$	1,662	1,747,039

January 2025

Jan.	Budget v	s Actual

				901 10 7 1011				-
	Δ	ctual	В	udget	over	Budget	2025 Budget	t
penses								
000 Payroll								
5010 Wages		67,893		101,348		-33,455	878,357	1:
5020 Payroll Service		591		820		-229	5,100	1
otal 5000 Payroll	\$	68,485	\$	102,168	-\$	33,683	883,457	
100 Payroll Taxes, Benefits,& Ins.								
5110 Retirement		5,461		3,024		2,437	26,197	
5112 Retirement Fees				0		0	10,400	
5120 FICA/Medicare		5,054		7,664		-2,610	66,429	
5130 Insurance-Worker's Comp.		1,265		1,750		-485	7,000	
5140 Insurance-Disability		-47		125		-172	500	
5145 Paid Family Leave		-263		500		-763	1,000	
5150 Insurance-Medical Ins.		5,847		6,750		-903	81,000	
5152 Insurance-Dental/Vision		2,124		1,500		624	3,000	
5153 HSA		4,235		4,500		-265	4,500	
160 Insurance-Unemployment		684		675		9	2,700	
163 Insurance-Life		379		390		-11	780	
5165 Employee Assist. Prog.		780		775		5	775	_
otal 5100 Payroll Taxes, Benefits,& Ins.	\$	25,518	\$	27,653	-\$	2,135	204,282	!
000 Facilities				0		0		
6020 Cleaning		1,872		2,050		-178	28,000	
6025 Janitorial Supplies				0		0	2,790	
6030 Maintenance & Repair-Building				3,025		-3,025	36,300	
6040 2nd Floor Maintenance		1,500		1,500		0	18,000	
060 Utilities				3,750		-3,750	45,000	
070 Maintenance Contracts		325		300		25	27,000	
6080 Insurance - Library		6,956		7,550		-594	30,500	1
otal 6000 Facilities	\$	10,653	\$	18,175	-\$	7,522	187,590	,

January 2025

Jan. Budget vs Actual

	Jani	Duuget va Act	uai	
,	Actual	Budget	over Budget	2025 Budget
	1,266	3,350	-2,084	36,000
	79	50	29	1,000
	685	1,400	-715	5,500
	440	300	140	5,000
	36,520	36,000	520	77,000
	8,620	8,600	20	12,500
	10,644	11,000	-356	28,150
		2,510	-2,510	30,125
	644	800	-156	11,000
	8,497	1,500	6,997	10,500
	120	150	-30	1,800
	53,365	53,365	0	53,365
	866	700	166	7,500
	79	400	-321	4,000
		100	-100	15,000
\$	121,825	\$ 120,225	\$ 1,600	298,440
	352	750	-398	7,120
	366	300	66	7,000
	150	0	150	750
	35	250	-215	5,750
		150	-150	750
	1,195	0	1,195	2,500
	505	350	155	3,500
	48	250	-202	4,000
		25	-25	750
\$	2,650	\$ 2,075	\$ 575	32,120
	\$	1,266 79 685 440 36,520 8,620 10,644 644 8,497 120 53,365 866 79 \$ 121,825 352 366 150 35 1,195 505 48	Actual Budget 1,266 3,350 79 50 685 1,400 440 300 36,520 36,000 8,620 8,600 10,644 11,000 2,510 644 800 8,497 1,500 120 150 53,365 53,365 866 700 79 400 100 100 \$ 121,825 \$ 120,225 352 750 366 300 150 0 35 250 150 0 505 350 48 250 25	1,266 3,350 -2,084 79 50 29 685 1,400 -715 440 300 140 36,520 36,000 520 8,620 8,600 20 10,644 11,000 -356 2,510 -2,510 644 800 -156 8,497 1,500 6,997 120 150 -30 53,365 53,365 0 866 700 166 79 400 -321 100 -100 \$ 121,825 \$ 120,225 \$ 1,600 \$ 150 0 150 35 250 -215 150 -150 1,195 0 1,195 505 350 155 48 250 -202 25 -25

January 2025

Jan. Budget vs Actual

		Jan.	Budget vs Act	uai	
	,	Actual	Budget	over Budget	2025 Budget
8000 Administration & General					
8005 Advertising		40	50	-10	5,000
8010 Bank Fees		201	125	76	1,350
8015 Collection Fees		62	60	2	750
8017 Dues/Memberships			500	-500	2,500
8025 Insurance - Liability Director		1,490	1,625	-135	6,500
8041 Computer Software & Access.		2,834	1,000	1,834	7,500
8043 Copier Expense-Office		354	475	-121	5,700
8046 Postage			100	-100	1,200
8048 Equipment Lease		150	100	50	1,200
8050 Professional-Audit/Actg			0	0	20,000
8062 IT Contracts			625	-625	7,500
8063 Computer Equipment		1,762	1,800	-38	7,000
8065 Professional-Legal			250	-250	5,000
8070 Supplies-Office		840	450	390	5,000
8080 Telephone			80	-80	1,000
8082 Internet			0	0	400
8083 Web Design/Maintenance		248	100	148	3,000
8085 Training/Conferences		1,179	0	1,179	3,550
8086 Continuing Education			0	0	2,000
Total 8000 Administration & General	\$	9,160	\$ 7,340	\$ 1,820	86,150
8100 Other Expense					
8130 Miscellaneous		299	372	-73	5,072
8195 Fund Raising			0	0	2,000
8198 Scholarship			0	0	3,000
Total 8100 Other Expense	\$	299	\$ 372	-\$ 73	10,072
8300 Capital					
8345 HVAC Loan		1,480	1,500	-20	18,000
8347 EIDL Loan		2,244	2,244	0	26,928
Total 8300 Capital	\$	3,724	\$ 3,744	-\$ 20	44,928
Total Expenses	\$	242,314	\$ 281,752	-\$ 39,438	1,747,039
Net Operating Income	\$	548,582	\$ 507,483	\$ 41,099	0
Net Income	\$	548,582	\$ 507,483	\$ 41,099	-

Southeast Steuben County Library Profit & Loss Budget Performance January 2025

Net Income	Net Ordinary Income	Total Expense	Total Utilities	Utilities Electric Natural Gas Sewer Telephone Expense Trash Removal Water	Total Services	Services Landscaping Security Johnson Controls Snow Removal	Total Repairs and Maintenance	Repairs and maintenance Elevator Contract OTIS Elevator Maintenance Emergency Equipment General Repairs/Maint HVAC Repairs	Interest Expense	Total Custodial	Custodial Contracted Services Supplies	Total Administrative	Expense Administrative Insurance Management Fee Miscellaneous	Gross Profit	Total Income	Ordinary Income/Expense Income 5100 Rental Income Maintenance Income	
2,937.88	2,937.88	2,862 73	0.00	0.00 0.00 0.00 0.00	0.00	0 00	645.09	0 00 0 00 183,90 461.19 0.00	0.00	1.010.97	626.00 384.97	1,206.67	0.00 1.200.00 6.67	5,800.61	5,800.61	4,300.61 1,500.00	Jan 25
352.79	352 79	5,447.82	0.00	0.00	1,900 00	0.00 0.00 1.900.00	1,572.15	0.00 94.16 700.33 777.66 0.00	0.00	759.00	604,00	1,216.67	0 00 1,200 00 16 67	5,800,61	5,800.61	4,300.61 1,500.00	Budget
2,937.88	2 937 88	2,862 73	0.00	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0.00	0.00	645 09	0.00 0.00 183.90 461 19 0.00	0.00	1,010.97	626.00 384.97	1,206.67	0.00 1.200.00 6.67	5,800.61	5,800.61	4,300.61 1,500.00	Jan 25
352.79	35279	5,447 82	0.00	000000	1,900 00	0,00 0,00 1,900.00	1.572.15	0.00 94.16 700.33 777.66 0.00	0.00	759.00	604.00 155.00	1,216.67	0.00 1,200.00 16.67	5,800.61	5,800.61	4,300.61 1,500.00	YTD Budget
10.32	10 32	71 097 00	0.00	0.00	10,000 00	3,500.00 1,500.00 5,000.00	35,889,00	8,523.00 1,130.00 8,404.00 9,332.00 8,500.00	1,500.00	9,108.00	7,248.00 1,860.00	14,600.00	0.00 14,400.00 200.00	71,107,32	71,107.32	53,107.32 18,000.00	Annual Budget

02/10/25 Accrual Basis 10:16 AM

Southeast Steuben County Library Balance Sheet As of January 31, 2025

TOTAL LIABILITIES & EQUITY	Total Equity	Equity Unrestricted Net Assets Net Income	Total Liabilities	Total Current Liabilities	Total Other Current Liabilities	Other Current Liabilities 2120 - Deferred Rental Revenue Due to/from Library	Total Accounts Payable	LIABILITIES & EQUITY Liabilities Current Liabilities Accounts Payable Accounts Payable	TOTAL ASSETS	Total Current Assets	Total Accounts Receivable	Accounts Receivable Accounts Receivable	Total Checking/Savings	ASSETS Current Assets Checking/Savings 1120 Checking @ Chemung Canal	
16,254.24	-39,057 63	-41,995.51 2,937.88	55,311.87	55,311.87	53,986.51	7,486,51 46,500.00	1,325 36	1,325 36	16,254.24	16,254,24	15,907 98	15,907.98	346 26	346.26	Jan 31, 25

Account Balances: Checking, Savings, Investments & Loans As of 1/31/2025

BANK ACCOUNTS					
FINANCIAL INSTITUTION:	,	TNUOMA			
CHEMUNG CANAL TRUST COMPANY:	\$	862,454			
Includes Endowment T-fer \$251,894.94					
CORNING CREDIT UNION: Operational Reserve	\$	75,831			
COMMUNITY BANK:					
- Capital Reserve :	\$	99,438			
- Construction Grant Funds: NYS Construction Aid-Generator	\$	52,615			
	Ψ	32,013			
TOTAL BANK BALANCE	\$	1,090,338			

INVESTMENTS		
	Previous	
	Mo.	Current Mo.
CHARLES SCHWAB (BOARD DESIGNATED)	\$ 3,274,467	
CHARLES SCHWAB (ENDOWMENT)	\$ 3,598,744	
INVESTMENT TOTAL		\$ -

TOTAL ALL ACCOUNTS	\$	1,090,338
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LOANS	
Chemung Canal Trust Company - HVAC LOAN	\$ 209,392
3.75% Interest, Maturity Date 8/2040	
EIDL LOAN:	\$ 526,731
2.75% interest, Deferred payment until 8/2024	
TOTAL LOANS OUTSTANDING	\$ 736,123

OTHER RELATED FUNDS	
COMMUNITY FOUNDATION (as of 12/31/2024)	
LIBRARY SERVICE FUND \$	1,112,875

2025 NY Construction Aid Grant Transfer

I, Jamie Curtis, hereby certify that I am the Secretary of the Southeast Steuben County Library, a
New York education corporation with its principal office located at 300 Civic Center Plaza,
Corning, New York; that at a meeting of the Board of Trustees duly called and held on February
20, 2025 at which a quorum was at all times present and voting, the following Resolution was
duly adopted:

The Southeast Steuben County Library's Board of Trustees, upon the recommendation of the SSCL Finance committee, approves the transfer of the following:

Transfer the New York Library Construction Aid funds for the Generator Project currently, held in the Construction Grant Account at Community Bank, Corning N.Y. in the amount of \$52,615 to the Capital Reserve account held at Community Bank, Corning, N.Y.

WITNESS my hand as Secretary of the Corporation this February 20, 2025

Secretary, J	amie Curtis		
Signature:		date:	

2025 Operation to Capital Reserve Transfer

I, Jamie Curtis, hereby certify that I am the Secretary of the Southeast Steuben County Library, a
New York education corporation with its principal office located at 300 Civic Center Plaza,
Corning, New York; that at a meeting of the Board of Trustees duly called and held on February
20, 2025 at which a quorum was at all times present and voting, the following Resolution was
duly adopted:

The Southeast Steuben County Library's Board of Trustees, upon the recommendation of the SSCL Finance committee, approves the transfer of the following:

Transfer funds currently being held in the Operational Account held at Chemung Canal Trust, Corning N.Y. in the amount of \$251,894.94 to the Capital Reserve account held at Community Bank, Corning, N.Y.

WITNESS my hand as Secretary of the Corporation this February 20, 2025

Secretary, Jamie Curtis	
Signature:	date: